Navigating Explicit and Implicit Relationships on the Path to Federal Funding

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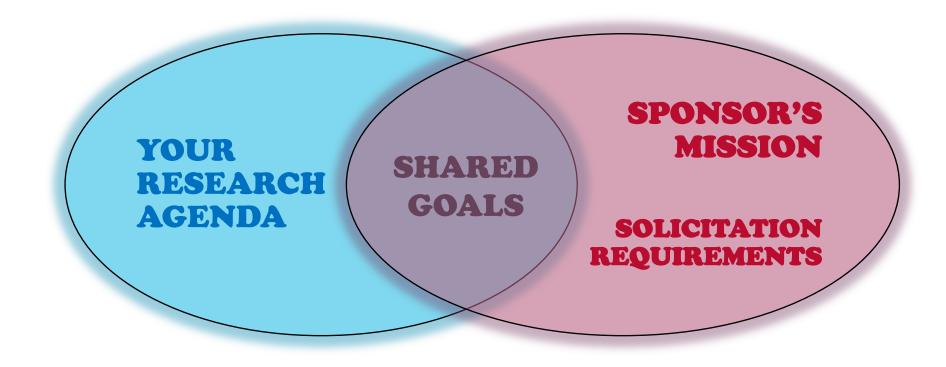


Can OPE help with your proposal? Yes, if:

- It is a large, complex, and/or interdisciplinary proposal, OR
- It is a proposal with broad institutional impact, such as instrumentation, training grants, DEI, IE, OR
- It is a resubmission; OR
- It is a smaller proposal AND we have time and capacity.

What forms of support do we offer?

- **Project Management for large, complex, and/or institutionally impactful** proposals (3+ months' lead time)
- **Resubmission planning and guidance (1+ month lead time)**
- Substantive editing, copyediting, proofreading, and writing as appropriate (3+ weeks' lead time)



Ten Steps to Success

- 1. Find the right opportunities
- 2. Research the program
- 3. Make a detailed plan
- 4. Take advantage of grant expertise
- 5. Engage readers
- 6. WRITE (to your audience)
- 7. Send draft to readers
- 8. Revise
- 9. Submit
- 10.Resubmit

Discovery

Preparation

Execution

1. Find the Right Opportunity

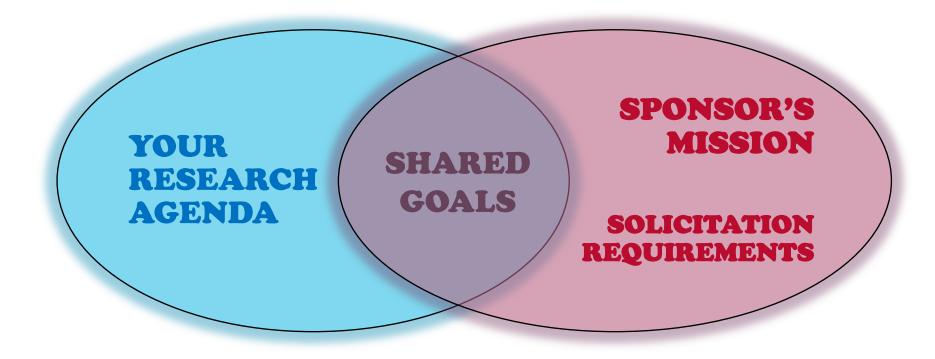
- · Colleagues
- PIVOT
- Grants.gov
- Foundation Relations
- Large Grants/Limited Submissions Newsletter
- Research Insights
- Willson Center for Arts and Humanities
- Agency Contacts

2. Research the Program

- Close-read the solicitation
- Explore all hyperlinks
- Read about the sponsor and their mission
- Find info on what has been awarded
- Get advice from colleagues
- · Develop an abstract, one-pager, or elevator pitch
- Contact the sponsor

Multiple sources of information allow you to triangulate the "overlap"

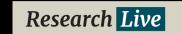
Go/No-Go: is there enough overlap to make the work worthwhile?



3. Make a Detailed Plan

- Build a Timeline/ Checklist
- Revisit
 Solicitation
- Refer to Sponsor's general Guide
- Include ALL required components
- Include nontangible steps
- Stagger deadlines
- Think about dependencies

| NSF ART Proposal Solicitation: https://www.nsf.gov/pubs/2023/nsf23558/nsf23558.htm | | T-8 WEEKS | T-7 WEEKS | T-6 WEEKS | T-5 WEEKS | T-4 WEEKS | T-3 WEEKS | T-2 WEEKS | UGA DEADLINE | NSF DEADLINE | |
|---|------------------|---|-----------|---|-----------------------|--------------------------------------|-----------|------------------|-----------------|-----------------|---------|
| ▼ | Responsibility ~ | Notes | 13-Mar ▼ | 20-Mar 🔻 | 27-Mar ▼ | 3-Apr ▼ | 10-Apr | 17-Apr | 24-Apr 🔻 | 2-May ▽ | 9-May 🔻 |
| Suggested Reviewers (opt) | | | | | | | | | Complete | Final | |
| Collaborators & Affiliations | | | Template | Identify PI and Senior Personnel | | Finalize Personnel and Create Roster | Request | Receive | Complete | Final | |
| Cover Sheet | | | | Begin Proposal in Research.gov and allow SRO access | | | | | Complete | Final | |
| Project Summary | | See solicitation and template | | Template | Title | | | | Draft | Final | |
| Project Description | | 15 pages | | | | | | | | | |
| a) Context for ART | | | | | | | | | | | |
| b) Capacity-Building and Training Activities | | | | | | | | | | | |
| c) Seed Translational Research Projects | | | Outline | Beefy Outline | Draft with | Complete | Outside | Revised | Final Edits | Final | |
| d) Partnerships | | | Outilile | Beery Outline | Holes | Rough Draft | Review | Draft | Fillal Euits | Fillal | |
| e) Sustainability and Scalability | | | | | | | | | | | |
| f) Evaluation | | | | | | | | | | | |
| g) Broader Impacts | | | | | | | | | | | |
| h) Results from Prior NSF Support | | | | | | | | | | | |
| References Cited | | | | | | | | | Complete | Final | |
| Biographical Sketches | Becky | 2 pages. Include only for the leadership team and other senior personnel expected to receive support in the first five years from the ERC. | Template | Identify PI and Senior Personnel | | Finalize Personnel and Create Roster | Request | Receive | Complete | Final | |
| Budget | Jake | See NSF 22-580 for specific instructions. | Template | | Early Draft Budget | | Revised | | Complete | Final | |
| Budget Justification | Jake | Follow PAPPG for guidance 5 pages (also for Subawards). | Template | | Draft | | | Revised Draft | Complete | Final | |
| Subawards | | | | | Identify | Request Docs | Revisions | Final Draft | Complete | Final | |



4. Take Advantage of Grant Expertise

- Colleagues (senior)
- Colleagues (peers)
- Office for Proposal Enhancement
- College/school grant staff
- Sponsored Projects Administration
- · Program officers/agency personnel

5. Recruit Readers

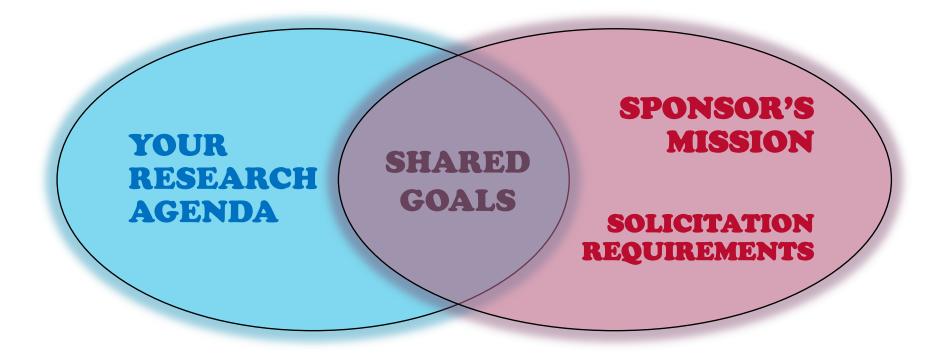
- Subject matter experts
- · Colleagues outside of your field/subfield
- Grant experts (OPEI)
- Lay readers

6. Write to your Audience

- Who are your reviewers? Gather as much info as possible.
- Are they a homogenous or heterogeneous group?
- What is each type of reviewer looking for?
- Stick to your timeline!

| T-8 WEEKS | T-7 WEEKS | T-6 WEEKS | T-5 WEEKS | T-4 WEEKS | T-3 WEEKS | T-2 WEEKS | UGA DEADLINE | NSF DEADLINE |
|-----------|---------------|---------------------|-------------------------|-------------------|------------------|-------------|-----------------|-----------------|
| 13-Mar ▼ | 20-Mar 🖫 | 27-Mar ▼ | 3-Apr ▼ | 10-Apr ▼ | 17-Apr - | 24-Apr 🔻 | 2-May ▽ | 9-May ▽ |
| Outline | Beefy Outline | Draft with Holes | Complete Rough Draft | Outside Review | Revised Draft | Final Edits | Final | |

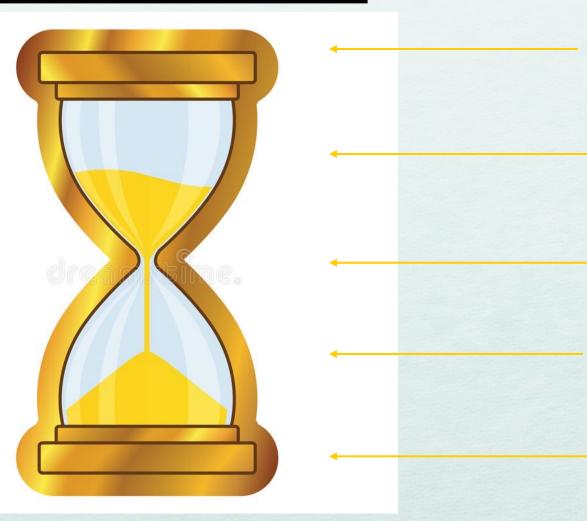
How will you argue that your project is a good fit?



Components of a Research Proposal

| COMPONENT | PURPOSE |
|-----------------------|---|
| Hook | Capture reviewers' interest |
| Background | Lead readers from what they know to what they don't know |
| Gap in Knowledge | What hole will your research fill? |
| Critical Need | What is needed to fill this gap? What happens if this need isn't met? |
| Proposal Objectives | Define what you will accomplish |
| Long-Term Goal | Explain how the objectives fit into your larger research agenda |
| Rationale | What will become possible that is not possible now? |
| Hypothesis | The testable proposition you plan to investigate |
| Aims | How will you test your hypothesis? |
| Research Question(s) | The question(s) this project aims to answer |
| Aims | How will you answer your research question(s)? |
| Capacity | Demonstrate that you have the knowledge and resources to succeed |
| Outcomes/Deliverables | The sponsor is giving you money. What are you giving them? |
| Innovation | How will this project move your field forward? |
| Impact | How will this research change the world? |

Hourglass Structure



What is this paragraph or section about?

What does the reader need to know to understand the details?

THE DETAILS

How is this a logical step in a sequence of activities?

How is this related to the project's goals, outcomes, impact?

7. Send Draft to Readers

- Give each reader specific instructions according to their expertise:
 - Ask subject matter experts about the nitty-gritty: methods, approach, project design, situation within your field
 - Ask colleagues outside your field about logic, clarity, jargon
 - Ask grant experts about significance, innovation, impact, and how to improve your argument for funding
 - Ask lay readers about comprehensibility

You don't want people to tell you what you already know!

Time to Work on those Ancillary Docs!

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| Biographical Sketches | Template | Identify PI and Senior Personnel | | Finalize Personnel and Create Roster | Request | Receive | Complete | Final | |
| Budget | Template | | Early Draft Budget | | Revised | | Complete | Final | |
| Budget Justification | Template | | Draft | | Revised Draft | | Complete | Final | |
| Subawards | | | Identify | Request Docs | Revisions | Final Draft | Complete | Final | |
| Current & Pending Support | Template | Identify PI and Senior Personnel | | Finalize Personnel and Create Roster | Request | Receive | Complete | Final | |
| Facilities, Equip, Other | | | | | Rough Draft | Complete Draft | Final Draft | Final | |
| Data Management Plan | | | | | Draft | | Complete | Final | |
| Postdoctoral Mentoring Plan | | | | | Draft | | Complete | Final | |

8. Revise

- Assess value of reader suggestions
- Ask clarifying questions

9. Submit

- Keep lines of communication open with SPA/DLSA
- Agree on a timeline for delivery

Hope for success -- but embrace rejection!

10. Resubmit!

| RES | UBMIS | SSION | CHART |
|-----|-------|-------|-------|
| | | | |

| Location | Critique | Response | Actions | Done? | Page # |
|----------|--|--|---|-------|--------------|
| | Intellectual Merit | | | | |
| PS | The panel did express some concern as to whether the instrument would be used to its full capacity. | This seems to be related to the PO's point about wanting to see more Co-PIs, and more biosketches of major users. We will add Co-PIs and biosketches of major users. | One Co-PI and two Senior Personnel are added. | Done | P#3-4 P#5 |
| R2 | It is still not clear about additional scalability. There is considerable discussion in the sequence- verse that the NovaSeq 6000 almost never achieves the yields advertised. | Magdy respectfully disagrees – no need to address. | | | |
| | Broader Impacts | | | | |
| R1 | Some method of evaluating outcomes of workshops and student tours (other than number of participants) would improve Broader Impacts. | A pre-/post survey would probably address this point sufficiently. Needs to be economical as there is no budget for this. | See above | | P# 15 |
| | Solicitation-Specific Criteria | | | | |
| PS | Management Plan: The panel has some uncertainty about the actual scheduling mechanism for use of the sequencer and the adequacy of the cost recovery level. | Make sure that the Management Plan provides the full context: that this is a high-capacity core facility with processes in place that obviate scheduling. | Addressed. Users do not schedule to use the instrument. The GGBC staff members are the only people to use the instrument. | Done | P# 14 |

Upcoming Events

- March 24: Research Live presentation: "Pivoting to Research Funding: How Pivot Can Help You ID Grant Opportunities"
- March 27: NSF CAREER <u>Peer Review Program</u>
 Infosession signup
 - April 5-14: CAREER Infosessions
 - May-July: CAREER Peer Review Program

Questions?

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https://research.uga.edu/proposal-enhancement/



